

Advanced Cultural Leadership Programme 2013

ACLP Retreat - Programme Overview: 22nd – 26th April 2013

Monday 22nd	Tuesday 23rd	Wednesday 24 th	Thursday 25 th	Friday 26 th
Setting the Scene 10.00 – 10.30 Arrival at Beas River	Leadership Insights 09.00 – 09.30 Learning Review Daniel Chua	Authentic Leadership 09.00 – 09.30 Learning Review Daniel Chua	Leadership in Action 09.00 – 09.20 Learning Review Daniel Chua	Insights, Planning and Risk 09:00 – 09:20 Personal time for preparing your presentation of Learning Review in PM Session.
10.30 – 11.10 Overview of the week Daniel Chua, Sue Hoyle 11.10 – 11.40 Welcome Address Daniel Chua 11.40 – 12.00 Tea 12.00-12.30 Welcome Address Values of cultural leadership Sue Hoyle 12.30 – 13.00 Q & A 13.00 – 14.15 Lunch	09.30 – 11.00 Regional insights: artists as leaders in relation to the smaller scale organisation Kung Chi Shing & Kacey Wong Chaired by Fearghus O'Conchuir 11.00 – 11.20: Tea 11.20 – 13.00 Collaborative leadership – Hong Kong and UK perspectives chaired by Vikki Heywood Grace Lang & Tisa Ho (also with Q&A) 13.00 – 14.30 Lunch	09.30 – 18.00 Authentic Leadership Dick Robertson and Fearghus O'Conchuir (with Sue Hoyle as Facilitator) 11.15 – 11.45 Tea 12.45 – 14.00 Lunch	09.20 – 10.30 Managing upwards Scenario activity: how and how not to manage upwards Chrissy Sharp 10.30 – 11.30 Developing a team Dick Robertson, Chrissy Sharp, Daniel Chua 11.30 – 11.50: Tea 11.50 – 13.00 Working with Boards: International Perspectives Sue Hoyle & Y S Liu with Q & A 13.00 – 14.15 Lunch	09.20 – 10.15 The importance of business planning : personal perspectives; The Wheeler Centre Farooq Chaudhry, Chrissy Sharp 10.15 – 10.30: Tea 10.30 – 11.30 Planning in a crisis – when things go wrong: break out workshop on Sadlers Wells Chrissy Sharp with groups also led by Farooq Chaudhry, Dick Robertson TBC 11.30 – 12.00 Sadlers Wells: sharing & discussion 12.00 – 13.00 The art of successful negotiation with Q&A Farooq Chaudhry 13.00 – 14.15 Lunch
14.15 – 15.45 Ice Breaker Daniel Chua, Fearghus O'Conchuir Dick Robertson, Vikki Heywood 15.45 – 16.00: Tea 16.00 – 16.45 Quiet Leadership Sue Hoyle 16.45 – 17.25 The Artist as leader Fearghus O'Conchuir 17.25 – 17.30 Summary Daniel Chua 17.30 – 18.30 Break 18.15 – 19.45 Managing a capital project: Vikki Heywood with Michael Lynch 20.00 – 21.30 Dinner	14.30 – 15.30 Personal Journey: leading beyond your profession and the arts Vikki Heywood 15.30 – 16.05: Tea 16.05 – 17.30 Starting from scratch: a personal journey: case study on developing Akram Khan Company with Q&A Farooq Chaudhry 17.30 – 17.35 Summary Farooq Chaudhry 17.35 – 18.35 Break 18.35 – 19.30 Preparation for Authentic Leadership Dick Robertson, Fearghus O'Conchuir with Sue Hoyle 19.30 – 21.00 Dinner	(Cont.) Authentic Leadership Dick Robertson and Fearghus O'Conchuir (with Sue Hoyle as Facilitator) 14.30 – 15.00: Tea 18.00 – 19.15 Break 19.15 – 21.00 Dinner	14.15 – 15.15 The leader as change agent Vikki Heywood, Farooq Chaudhry 15.15 – 15.45 Case Study Activities: what would you do? Royal Court (or RSC): Vikki Heywood The Place: Sue Hoyle 15.45 – 16.20 Break Out Group Activity 16.20 – 16.45 Tea 16.45 – 17.15 Feedback on Case Studies 17.15 – 18.00 Speakers' Resolutions of Case Studies 18.00 – 18.05 Summary Vikki Heywood 18.05 – 19.15 Break 19.15 – 21.00 Dinner	14.15 – 15.15 Panel Provocations & Discussion Artistic Risk – Fearghus O'Conchuir Reputational Risk – Chrissy Sharp Financial Risk – Vikki Heywood Strategic Risk – Farooq Chaudhry 15.15 -15.30 Tea 15.30 – 17.15 Learning Review Presentations by Participants; with Clore team present 17.15 – 17.20 Summary Farooq Chaudhry, Chrissy Sharp 17.20-17.30 Concluding Comments Daniel Chua, Sue Hoyle 17.30 – 17.45 Fill in the Evaluation Form 18.00 Departure

* Programme content is subject to review and changes.